

# [NAME OF JOINT ORGANISATION] CHARTER

[Date of endorsement and effect]

[Member council logos]



# How to use this Charter template



This template Charter is designed for use by new joint organisations. Joint organisations can use this Charter template or prepare a different Charter, provided it still meets legislative requirements.

### **Prescribed elements of the Charter**

Under the Local Government Act 1993 (the Act) and Local Government (General) Regulation 2008 the prescribed requirements for the Charter are as follows:

- the board is to prepare and adopt a Charter containing (but not limited to):
  - operational principles for the joint organisation
  - governance principles for the joint organisation
- the Charter is to contain the methodology for determining annual financial contributions to the joint organisation by member councils
- a Charter may adopt requirements that are additional or supplementary to, or more significant than, requirements made by or under the Act but cannot adopt requirements that:
  - are less stringent than requirements made by or under the Act
  - are inconsistent with or contravene regulations under the Act relating to Charters
- the Charter must be made publicly available on a website administered by the joint organisation within 30 days of adoption of the Charter.

### **Optional elements of the Charter**

Each joint organisation can determine the content of its own Charter, provided it includes the prescribed information above. Please refer to the supporting Preparing charter template guidance document for further additional information.

### **Contents**

4.3.

4.4.

ALTERNATES

GROUP

ADVISORY COMMITTEES AND WORKING

1.	INTRODUCTION	5.	MEETINGS
1.1.	PREAMBLE	5.1.	MEETING FREQUENCY
1.2.	NAME AND LEGAL STATUS	5.2.	PARTICIPATION AND QUORUM
1.3.	INTERPRETATION	5.3.	VOTING AND DECISION MAKING
1.4.	DEFINITIONS	5.4.	ANNUAL GENERAL MEETINGS
1.5.	ADOPTING THE CHARTER	6.	<ul><li>6. PLANNING AND REPORTING</li><li>6.1. CONSULTATION AND PUBLICATION</li></ul>
1.6.	AMENDING THE CHARTER		
2.	ESTABLISHMENT	7.	OTHER MATTERS
2.1.	VISION AND PRINCIPLES	7.1.	RECORDS
2.2.	PRINCIPAL FUNCTIONS	7.2.	INSURANCE
2.3.	OTHER FUNCTIONS	7.3.	7.3. INDEMNITY
3.	MEMBERSHIP	7.4.	POLICIES
3.1.	VOTING MEMBERS	8.	TRANSITIONAL ARRANGEMENTS
3.2.	NON-VOTING MEMBERS		
3.3.	CHANGES IN MEMBERSHIP		
3.4.	FINANCIAL CONTRIBUTIONS		
3.5.	DECISION RESOLUTION		
3.6.	DISPUTE RESOLUTION		
4.	THE BOARD		
4.1.	GOVERNING BOARD AND ROLE		
4.2.	CHAIRPERSON AND ROLE		

# Introduction

### 1.1 Preamble

The operation of and governance principles for the **[insert name of the joint organisation]** is guided by this Charter, which has been adopted by resolution of the board.

### 1.2 Name and legal status

The name of the joint organisation is the [insert name].

[insert name of the joint organisation] is a body corporate proclaimed under the Local Government Act 1993 (the Act) with the legal capacity and powers of an individual. See the proclamation forming this joint organisation at [insert link to proclamation] for further information about the membership and functions of [insert name] and other key matters.

While the principal functions of the joint organisation are provided for in the Act and through this Charter, powers are also conferred on the joint organisation as a statutory corporation under section 50 of the *Interpretation Act 1987.* Other functions may be conferred on a joint organisation by legislation and may be delegated to a joint organisation by one or more member councils.

### 1.3 Interpretation

This Charter is to be interpreted in accordance with the Local Government Act 1993 and Local Government (General) Regulation 2005 and the Interpretation Act 1987.

### 1.4 Definitions

In this Charter, the following terms are used as below.

Act means the Local Government Act 1993.

**Board** means the joint organisation board, consisting of the mayors of each member council, any additional voting representatives of these member councils appointed under section 400T of the Act and any other non-voting representatives who may attend, but are not entitled to vote at, a meeting.

**Charter** means this document, outlining the operational and governance principles for the joint organisation and any other agreed matters, consistent with the Act and other laws.

**Chairperson** means the person, who is a mayor, elected to the office of chairperson by the voting representatives on the board from among the voting representatives who are mayor.

**Councillor** means a person elected or appointed to civic office and includes a mayor.

**Executive officer** means the person employed by the joint organisation to conduct the day-to-day management of the joint organisation in accordance with strategic regional priorities and other plans, programs, strategies and policies of the joint organisation and to implement without delay the lawful decisions of the joint organisation.

**General manager** means the person employed by a council to conduct the day-to-day management of the council in accordance with strategic plans, programs, strategies and policies of the council and to implement without delay the lawful decisions of the council.

**Joint organisation** means an organisation established under Part 7 Chapter 12 of the *Local Government Act 1993* 

Member council means those councils proclaimed under the Act to be part of the [insert name of the joint organisation].

Mayor means a person elected or appointed to civic office, who is the leader of the council.

Non-voting member means those councils and other organisations or individuals that are members of the joint organisation but do not have the right to vote.

Non-voting representative means the chosen representative of a non-voting member of the board (sometimes called an 'associate member'). This includes:

- an employee of the public service nominated by the Secretary, Department of Premier and Cabinet
- any other individual or representative of a council or other organisation invited by the board to represent a non-voting member of the board
- any other person or a member of a class of persons prescribed by the Regulation.

Regulation means the Local Government (General) Regulation 2005.

Voting representative means a representative of a member council on the board.



### 1.5 Adopting the Charter

This Charter was formally adopted by the **[insert name of joint organisation]** on **[date]**.

This Charter will be made publicly available via the following website administered by the joint organisation within 30 days of adoption **[insert website]**.

### 1.6 Amending the Charter

This Charter will be reviewed every [insert] years at the time of the election of **[insert]**. Other amendments may be made from time to time by resolution of the board.

# **2** Establishment



### 2.1 Vision and principles

The vision of [insert name of joint organisation] for the [insert name of region] is:

The **[insert name of joint organisation]** will act in accordance with the following principles:

### 2.2 Principal functions

The principal functions of the **[insert name]** joint organisation will be to:

- establish strategic regional priorities for the joint organisation area and develop strategies and plans for delivering these priorities
- provide regional leadership for the joint organisation area and to be an advocate for strategic regional priorities
- identify and take up opportunities for intergovernmental cooperation on matters relating to the joint organisation area.

### 2.3 Other functions

The other services, functions or types of functions the **[insert name of joint organisation]** will undertake are:

 [List optional services, functions and types of functions the joint organisation will undertake, including any delegated by councils e.g. delivery of a service to member councils, delivery of a service to the community, sharing of a resource or resources, enhancing capacity of members].

The board may, from time to time, determine whether and how to undertake any other functions.

# **3** Membership

### 3.1 Voting Members

The following are 'member councils' of the **[insert name]** joint organisation:

- council 1
- council 2 etc.

### 3.2 Non-voting members

The following organisations are non-voting members of the joint organisation:

- the NSW Government, as represented by a nominee of the Secretary of the Department of Premier and Cabinet, currently the Department of Premier and Cabinet, Director [Insert] Region
- Non-voting member 2 etc.

### 3.3 Changes in membership

A proclamation is required for a joint organisation to change voting members.

Any voting member proposing to withdraw from the joint organisation must give [x months] written notice.

This Charter may be amended to change non-voting members of the board. In deciding whether to propose or support a change in membership, the [insert name] joint organisation will:

- at the request of a member, consider a draft resolution seeking membership change, and
- following a resolution in support, amend this Charter as set out section 1.6 to change membership as set out at section 3.2

### 3.4 Financial contributions

Each member council is to contribute a monetary payment or equivalent contribution based on the following methodology:

[list here a methodology that could include: fixed administration/membership contribution fees, variable service delivery fees etc.]

Member councils will be consulted about proposed contributions by:

[set out consultation process].

### 3.5 Decision resolution

In the event of an equality of votes in relation to a critical matter to be determined by the board the resolution is lost. The mechanism for the board to move critical decisions forward is as follows:

**Step 1a** - internal resolution using one or more of the following:

- Take into account board member views and rework the proposal.
- Establish a specific sub-committee to review and rework the proposal.
- Set aside time for the board to discuss the proposal prior to the next board meeting.
- Obtain and present to the board advice from an expert or an independent report.

**Alternative Step 1b** - refer decision to member councils to resolve in the following circumstances:

• Decisions in relation to member council financial contributions over [\$X].

**Step 2** - independent mediation (may include using any of the processes outlined in Step 1):

- Board resolves to work with an independent mediator to support board to resolve the decision.
- Where a mediator cannot be agreed, the board could ask [LG NSW/OLG] to appoint a mediator (as for a general manager contract).



**Step 3** - appoint an independent arbitrator

- Board resolves to appoint an independent arbitrator to support board to resolve the decision.
- Where the arbitrator cannot be agreed, the board could ask [LG NSW/OLG] to appoint an arbitrator.

Critical matters to be determined by the board include:

- adoption of a Statement of Strategic Regional Priorities
- adoption of the Annual Performance Statement and Financial Statements
- decisions to commit financial contributions from member councils over [\$XX].

### 3.6 Dispute resolution

In the event of a dispute between board members that arises from or relates to the **[insert name of joint organisation]**, the following steps will be taken to resolve that dispute:

- relevant members will advise the joint organisation prior to taking legal action
- relevant members will give notice to board members specifying the nature of the dispute
- on receipt of notice, member councils must endeavour in good faith to resolve the dispute promptly using informal dispute resolution techniques such as mediation, expert evaluation or determination or similar techniques, as agreed by those members
- members that are parties to the dispute will pay the mediator's costs.

### 4 The board



### 4.1 Governing board and role

The board of **[insert name of joint organisation]** consists of:

- the mayors of each member council
- any additional voting representatives of these member councils, which are [list by name or position as appropriate]
- a representative of the NSW Government, nominated by the Secretary of the Department of Premier and Cabinet, who is [list by name or position as appropriate]
- the following other non-voting representatives
   [list by name and/or position as appropriate].

The role of the board is to direct and control the affairs of the joint organisation. The board is to consult with the executive officer in directing and controlling the affairs of the joint organisation.

The joint organisation executive officer and general manager of each member council may also attend meetings of the board in an advisory capacity.

### 4.2 Chairperson and role

The chairperson is to be elected by the voting representatives of the board from one of the mayoral representatives. In the absence of the chairperson, a person elected by the voting representatives at the meeting of the board is to preside at the meeting. The chairperson does not have a casting vote.

The chairperson is the joint organisation's spokesperson on strategic matters and will represent the joint organisation at regional forums where possible.

They are responsible for the conduct of meetings.

### 4.3 Alternates

Member councils that choose to appoint an alternate representative must notify the joint organisation of that person's name and position.

### 4.4 Advisory committees and working groups

The **[insert name of joint organisation]** establishes the following committees and advisory groups, which are to report to the board as set out in their Terms of Reference:

### [insert names of committees and advisory groups].

Committees and advisory groups may also be established from time to time by board resolution.

# 5 Meetings



### 5.1 Meeting frequency

The board will meet every [insert months/meeting schedule] on [insert day/time]. Meetings will be conducted in accordance with the Code of Meeting Practice adopted by the board from time to time. Where necessary, the chair may call further meetings.

### 5.2 Participation and quorum

The quorum for a meeting of the board is a majority of voting representatives entitled to vote under this Charter being at the meeting. No business is to be transacted at a general meeting without a quorum.

### 5.3 Voting and decision making

### **Decisions about principal functions**

A decision of the board supported by a majority at which a quorum is present is a decision of **[insert name of joint organisation]**.

Each voting member of the board has one vote each in relation decisions taken about principal functions.

A motion at a meeting of the board is taken to be defeated in the event of an equality of votes. The chairperson, or person presiding at a meeting of the board, does not have a casting vote.

### Decisions about other functions

[Record voting arrangements for any other functions, where agreed to include in this Charter].

### 5.4 Annual general meetings

XX.

# 6 Planning and reporting



### 6.1 Consultation and publication

The [insert name of joint organisation] joint organisation will consult with all members in preparing the following documents required under the Act and will publish the adopted versions on the joint organisation website [insert website]:

- statement of Strategic Regional Priorities
- annual revenue statement
- audited financial reports.

The [insert name of joint organisation] joint organisation will also publish an annual performance statement on its website [insert website].

# **Other matters**



### 7.1 Records

The joint organisation will keep records and provide access to relevant information in accordance with the following legislation: [insert website].

The public officer of [insert name of joint organisation] is the [insert title] who may be contacted at [contact details].

### 7.2 Insurance

The [insert name of joint organisation] joint organisation has made the following insurance arrangements: [insert details].

### 7.3 Indemnity

Representatives of members of the board and staff of the **[insert name of joint organisation]** joint organisation are protected from liability for functions and duties carried out or omitted honestly, in good faith and with due care and diligence.

### 7.4 Policies

The [insert name of joint organisation] joint organisation has adopted the following policies [insert details]:

- [insert name of joint organisation] expenses and facilities policy
- [insert name of joint organisation] Code of Meeting Practice,
- [insert name of joint organisation] Code of Conduct, and
- [insert name of joint organisation]
   [any further policies]

Further policies may be adopted by the board from time to time and will be published on the **[insert name of joint organisation]** joint organisation's website at **[insert website details]**.

# 8 Transitional arrangements

The **[insert name of joint organisation]** joint organisation has made the following transitional arrangements: **[insert details]**.



